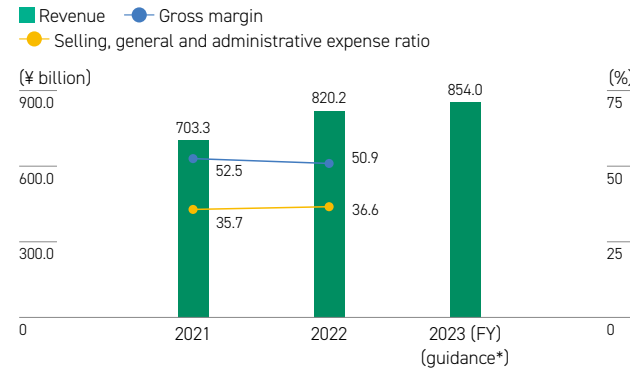
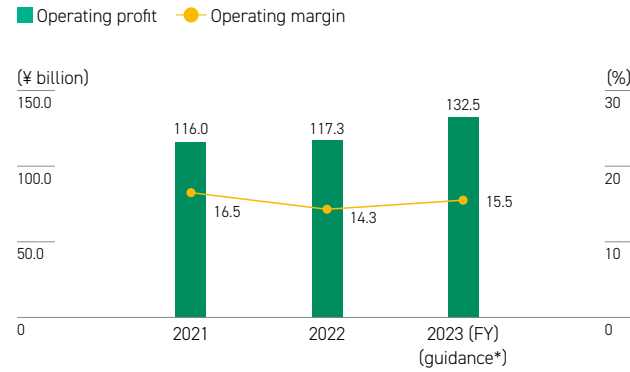


Financial and Non-financial Highlights

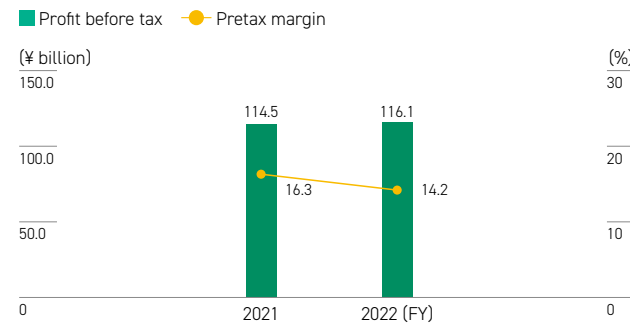
Revenue



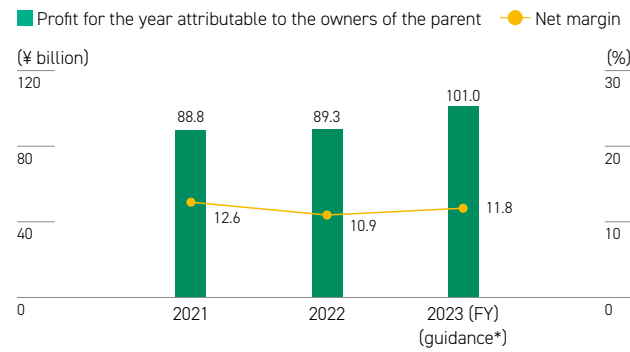
Operating Profit



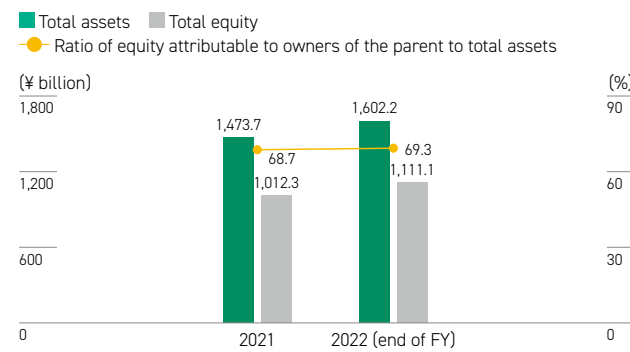
Profit before Tax



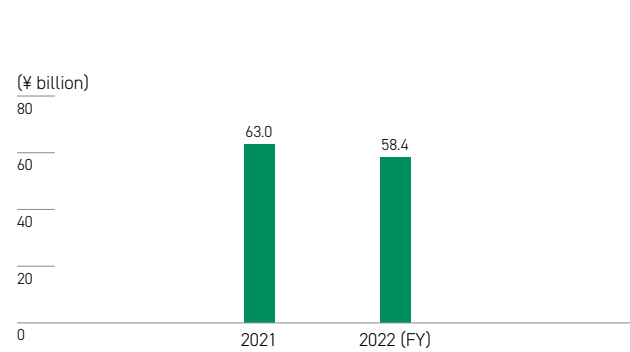
Profit for the Year Attributable to the Owners of the Parent



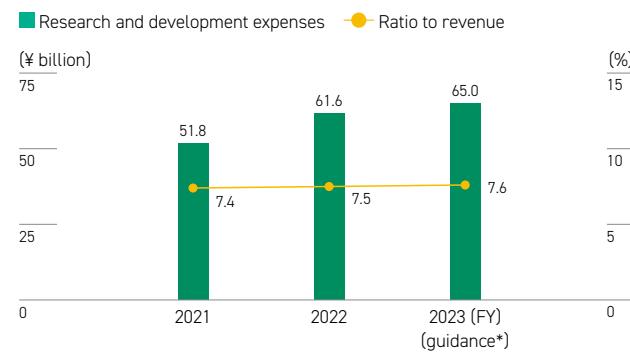
Total Assets and Total Equity



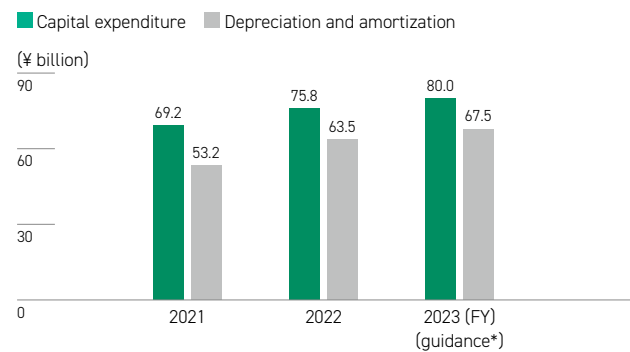
Free Cash Flow



Research and Development Expenses

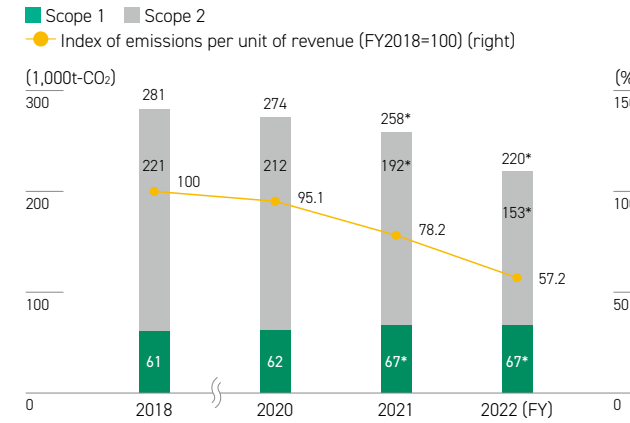


Capital Expenditure and Depreciation and Amortization



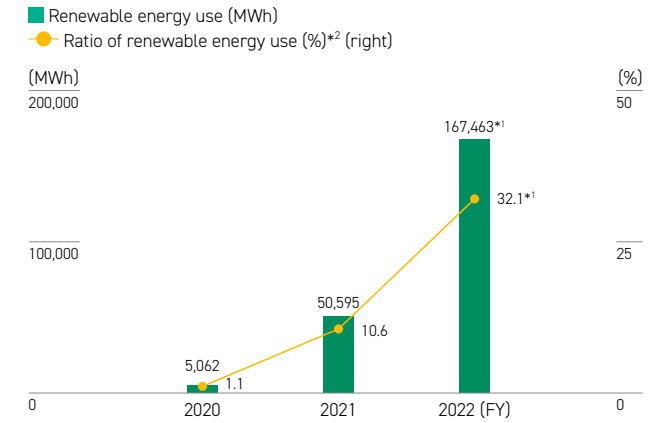
Depreciation and amortization does not include right-of-use asset amortization.

CO₂ Emissions (Scope 1 and 2)



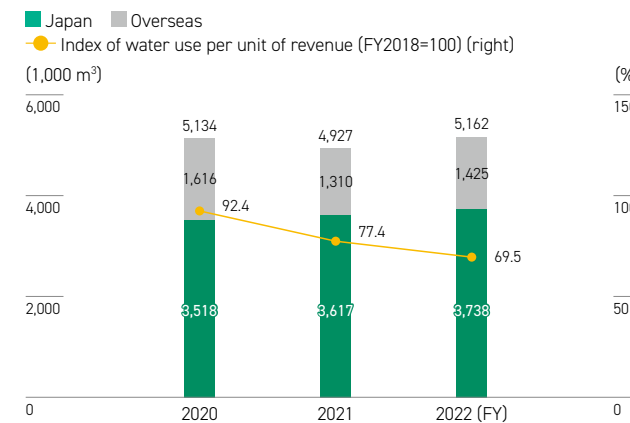
* Data assured by a third party
Scope: Terumo Group business sites in Japan and manufacturing and R&D sites overseas

Renewable Energy Use



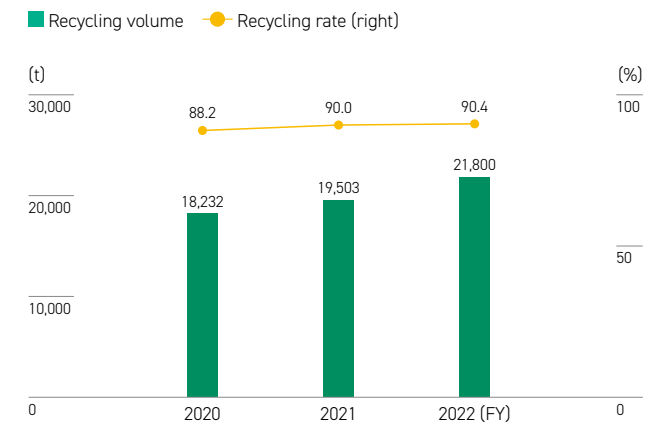
*1 Data assured by a third party
*2 The ratio of renewable energy use to total electricity use
Scope: Terumo Group business sites in Japan and manufacturing and R&D sites overseas

Water Use (Water Withdrawal) Volume



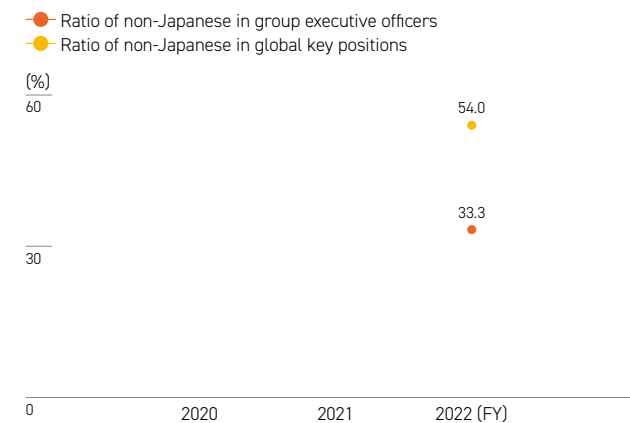
Scope: Terumo Group business sites in Japan and manufacturing and R&D sites overseas

Recycling Volume and Rate



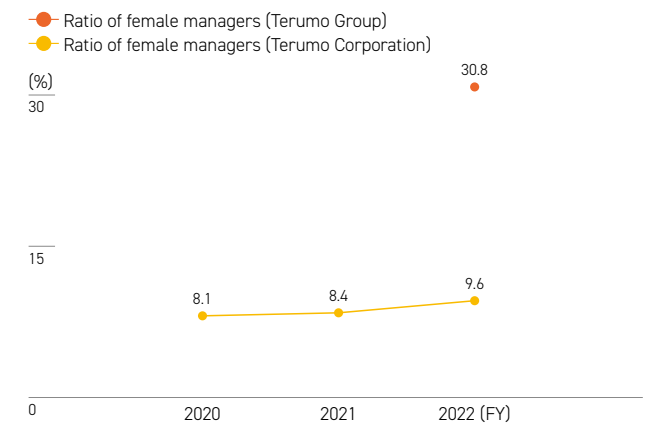
Scope: Terumo Group business sites in Japan and manufacturing and R&D sites overseas

Ratio of Non-Japanese in Group Executive Officers and Global Key Positions



Scope: Terumo Group

Ratio of Female Managers



* Fiscal 2023 guidance is as of November 14, 2023.